"There is always an easy solution to every human problem — neat, plausible, and wrong."

H.L. Menken

North Star Behavioral Health System

Alaska Psychiatry Workforce Update

Alexander von Hafften, M.D. Alaska Psychiatry Workforce Committee March 18, 2014

avonhaff@provak.org

Disclosure to Audience_____

No one involved in the planning or presentation of this activity has any relevant financial relationships with a commercial interest to disclose

The following are North Star Behavioral Health's Content Controllers:

Alexander von Hafften, MD - Presenter

Dr. Andy Mayo, CEO

Dr. Ruth Dukoff, System Medical Director

Laura McKenzie, QIRM Director

Denise Gleason, CME Coordinator

Evelyn Alsup, Education Resource Manager

Medical Staff:

Dr. Phillip Neuberger

Dr. Manuel Rodriguez

Dr. Elizabeth Baisi

Dr. David Hjellen

Dr. Judith Bautista

Dr. Jill Abram

Education Committee:

Sabrina Ben, HRD

Carla MacGregor, DRTC Administrator

Ron Meier, PRTC Clinical Director

Melanie Nelson, DOSS

Brandy Proctor, DON

Sarah Skeel, PRTC Administrator

Business Development Department:

Elke Villegas, Director of Business Development

Becky Bitzer, Clinical Community Liaison

Alice Walters, Clinical Community Liaison

Sarah Twaddle, Clinical Community Liaison

Wayne Jackson, Clinical Community Liaison

Disclosures

Worked for many Anchorage provider agencies.

SCC/ACMHS - IDP, CTC, SS, IT, PH SCF/ANMC PHSA/PAMC/AFMR

Not worked for pharmaceutical manufacturers.

Not worked for managed care companies.

Medicaid P&T/DUR/BPMS

Workforce Development and Education/Training

Outline

- 1. Mental health is public health
- 2. Alaska psychiatric workforce
- 3. Alaska psychiatry residency
- 4. Alaska psychiatry workforce development
- 5. Psychiatric illnesses ≠ behavioral health problems

Mental Health is Public Health

Mental illness and substance use disorders

2nd leading cause of death and disability in US

1st leading cause of death and disability in US (women)

20% adults experience a mental disorder (one year)

Depression

2nd leading cause of disability world wide by 2020 (WHO)

Mental Health is Public Health: Alaska I

- Alaska Scorecard (Alaska DHSS, 2008)
- Moving Forward Comprehensive Integrated Mental Health Plan 2006-2011
 (Alaska DHSS, 2006)
- In Step The Plan: Comprehensive Integrated Mental Health Plan (Alaska DHSS, 2001)

Mental Health is Public Health: Alaska II

DOC is largest provider of mental health services.

• 42% of incarcerated adults are mentally ill or have a mental disability.

Highest per capita growth rate of incarceration

Mental Health is Public Health: Alaska III

- 1st Rate of sexual assault
- 1st Substantiated child abuse and neglect (2001)
- 2nd Non-fatal suicide attempts
- 2nd Highest suicide Rate
 One Alaska Native person suicided on average every 9 days (2003)
- 2nd Illicit drug use
- 6th Substantiated child abuse and neglect (2008)
- 2.5x Alcohol-induced death rate compared to US
- 14.2 Years of productive life lost (2005)

Problem Definition I

Depends on Your Perspective

Access

Cost

Quality

Outcomes

Satisfaction

Reduce costs

Avoid costs

Reduce access

Pick two:

Cost, Quality, Volume

Problem Definition II

Depends on Your Perspective

Access

Cost

Quality

Outcomes

Satisfaction

Competing and conflicting

society values

public policy

resource allocation

business models and missions

Mental health eye of the storm

System-Non-System

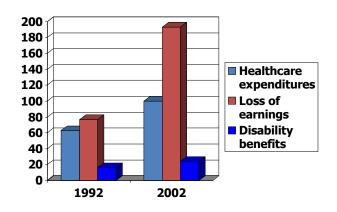
Designed for failure
Poor clinical outcomes
Poor legal outcomes
Expensive outcomes
Increase risk of danger and violence

- Crisis driven -

Law Enforcement: Evaluation and Triage

Mental Illness Costs

Insel June 2008

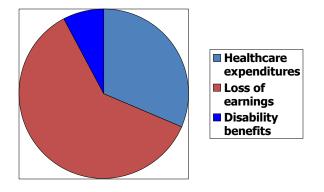


Type of Cost

Health care expenditures

Loss of earnings

Disability benefits
Total



2002

\$100.1 (32%)

\$193.2 (60%)

\$24.3 (8%)

\$317.6 Billion

Clinician Performance

Knowledge

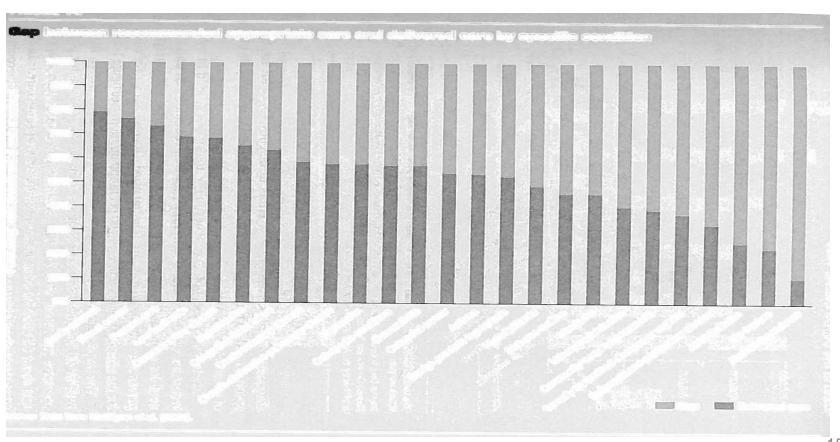
Attitude

Skill

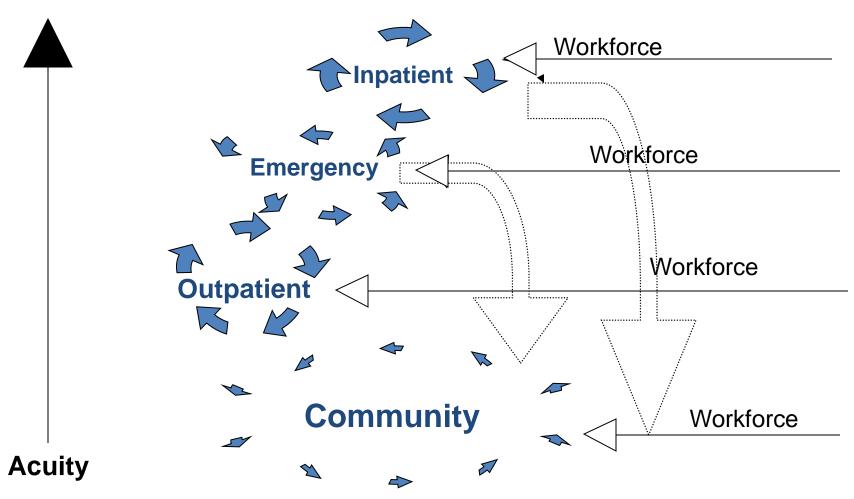
Environment

Gap between recommended care and delivered care by condition

McGlynn et al (2003)



System Capacity Challenges



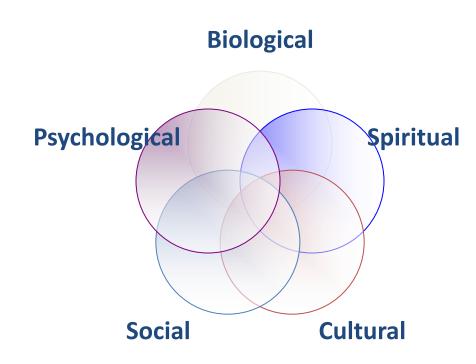
What is a psychiatrist?

A physician who specializes in the prevention, diagnosis, and treatment of mental, addictive, and emotional disorders.

Patient care Consultation Supervision

Integral to a comprehensive coordinated health care system

Where social values and public policy intersect...



Alaska Shortage I?

Health Resources and Services Administration (2000)

8.3 Psychiatrists per 100,000 population
 Ranked 36th in US (13.1/100,000)

Alaska Shortage II?

AK Center for Rural Health (AHEC), 2012 (supply 79.2 fte)
Medical Development Specialists, 2012 (supply 72 positions)
ABHA, TBHDs, and ASHNHA, 2011
Medical Development Specialists, 2009
Alaska Physician Supply Task Force, 2006

Minimum

 $25-30 \rightarrow 17-20$ FTEs

 $30-40\% \rightarrow 18-22\%$ Deficit

Alaska Shortage III?

Alaska Physician Supply Task Force (2006)

What would be the current psychiatric shortage if Alaska had 10% more psychiatrists per population than the US average?

- 0.10 Alaska Psychiatrists per 1,000 (2004)
 69 Alaska Psychiatrists (2004)
- 0.15 US Psychiatrists per 1,000 (2004)
 28 Alaska Psychiatrists deficit (17 & 11)
- 0.16 Alaska Psychiatrists per 1,000 (2004) [0.15 + 10% of 0.15]
 39 Alaska Psychiatrists deficit (28 & 11)

What states have a psychiatry residency?

All except Alaska, Montana, and Wyoming

Alaska Psychiatry Residency Partners

Needs Assessment	2008-2009	 Alaska Family Medicine Residency Alaska Federal Health Care Partnership Alaska Mental Health Trust Authority Alaska Psychiatric Foundation
Feasibility & Business Plan	2 009-2011	 Alaska Psychiatric Institute Alaska State Hospital and Nursing Home Assoc Alaska Veterans Affairs Healthcare System Anchorage Community Mental Health Services
Sustainability Curriculum Agreements	2009→	 Department of Health and Social Services Fairbanks Memorial Hospital Joint Base Elmendorf Richardson North Star Behavioral Health Systems Providence Health & Services Alaska Southcentral Foundation
Elective Rotations	2009-2015(?)	 Southeast Alaska Regional Health Corporation Tanana Chiefs Conference University of Alaska University of Washington
Recruiting	\downarrow	

Alaska Psychiatry Residency I

Goal

Increase the supply of well trained psychiatrists in Alaska

Strategy

Create a psychiatry residency training experience

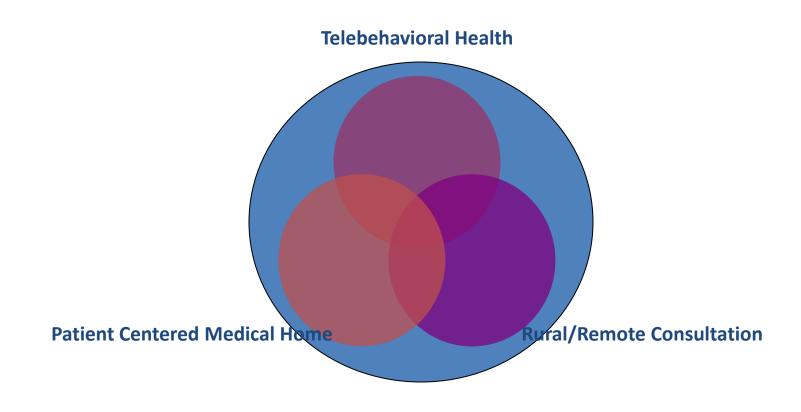
- recruits nationally competitive applicants
- training incorporates the unique Alaska challenges and opportunities
- residents rate their experience as excellent
- residents remain committed to Alaska after training

Objectives

- **66%** annual retention of graduates
- **75%** 10 year retention of graduates
- 90% of residents rate training experience as very good or excellent
- All residents will perform at least as well as other WWAMI region residents

1st Psychiatry Residency to require Telepsychiatry

Alaska Psychiatry Residency II Specific Training Expertise



Alaska Psychiatry Residency III

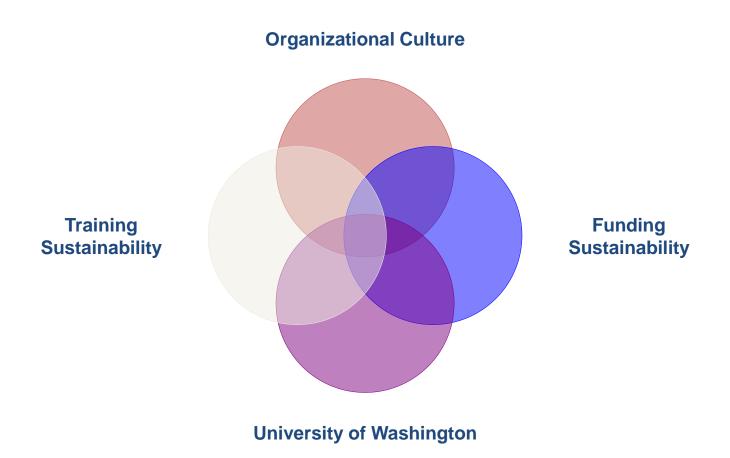
11 Residents

2	1 st Year Residents (Seattle)
3	2 nd Year Residents (Seattle)
3	3 rd Year Residents (Alaska)
<u>3</u>	4 th Year Residents (Alaska)
11	Total Residents (Graduate 3 per year)

	<u>Partners</u>	<u>Balance</u>	Recr/Train/Grad
Years I → 6	\$4,730,000 (60%)	\$3,055,000 (40%)	(4/0/0)
Year 6	\$799,000 (43%)	\$1,050,000 (57%)	(3/11/3)
		≤\$525,000 (28%) ∢	.

Alaska Psychiatry Residency IV

Necessary pieces



Alaska Psychiatry Residency V

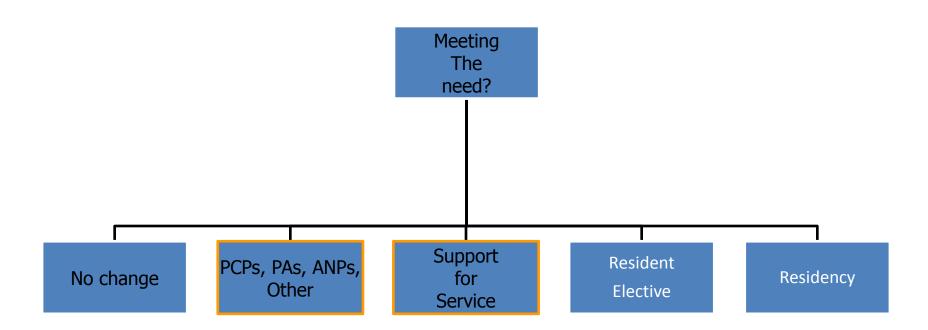
Direct Benefits

- 3 Graduates per year
- 11 Residents in pipeline

Indirect Benefits

- ↓ Costs temporary workers
- ↑ Psychiatrists recruit faculty
- ↑ Psychiatrists graduates
- 个 Access mental health care
- ↑ Quality 1⁰ Care (рсмн)
- ↑ Quality Telepsychiatry (твн)
- ↑ Outcomes mental illness
- ↑ Satisfaction

Strategies



Support-for-Service

Residents - training but not students

Clinical care

Mandatory Payback?

Military & Public Health

SHARP II and... 2012 $\rightarrow \rightarrow \rightarrow \downarrow 1.2 million? (2014)

The alternative to meet workforce shortages

Medical Student Debt

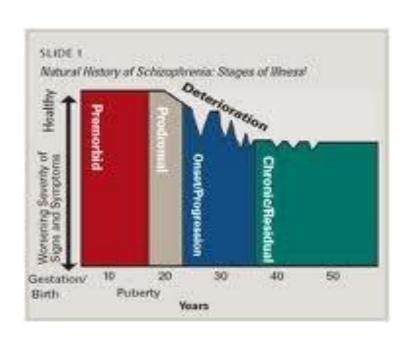
\$150,000-\$170,000

Biomarkers in Early and Late Stage Bipolar Disorder

Fries GR et al. Curr Psychiatry Rep. 2012; 14:667-675

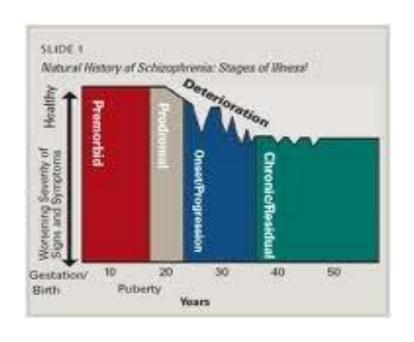
Category	Early	Late
Neurotrophins		↓BDNF ↑Neurotrophin-4/5
Inflammatory markers	↑IL-6 ↑IL-10 ↑TNF-α	
Oxidative stress	个3-nitrotyrosine 个Protein carbonyl content	↑Glutathione reductase ↑Glutathione S-transferase ↑3-nitrotyrosine ↑TBARS ↑Nitric oxide ↑Lactate ↑Total oxidants status
Telomere length		Shorter

Schizophrenia



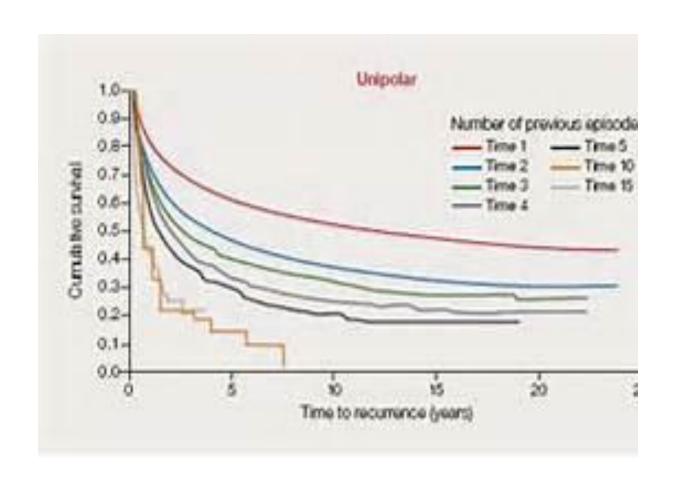


Schizophrenia





Recurrent Depressive Disorder



Dementia -Dylan Wint, M.D.-

- Wrong compounds?
- Wrong subjects?

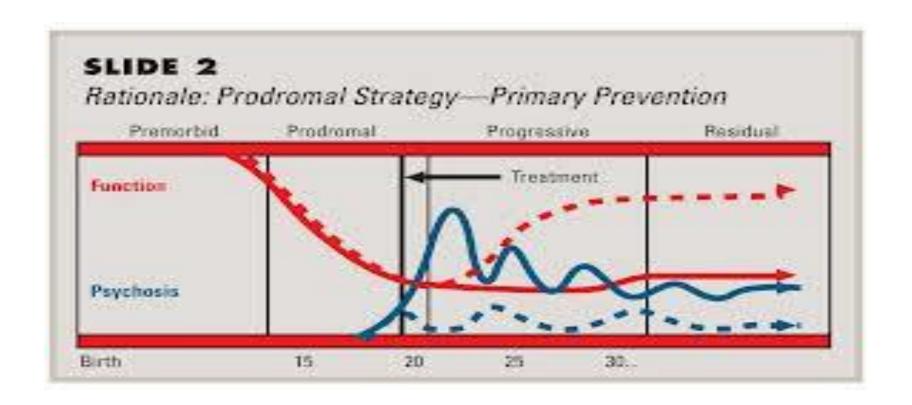
Not Alzheimer \rightarrow 20-30% If symptomatic \rightarrow too late

Wrong hypotheses?

Amyloid not the problem
Pathology ≠ symptoms
Simplistic assumptions



Schizophrenia



Workforce

Alaska Health Workforce Plan, 2010

Behavior Health Aide/Village Counselor

Primary Care Physician

Advanced Nurse Practitioner

Substance Abuse/Behavioral Health Counselor

Registered Nurse

Community Health Aide/Practitioner

Social Worker

Psychiatrist

Human Service Worker

Primary Care and Mental Illness

25% have mental illness
20% receive adequate care
65% unable to obtain outpatient mental health services

Having the appropriate providers where the patients are, when they are there...

Cost, Quality, Access, Outcomes

Psychiatrists

<u>Parameter</u>	PhD	NP		MD/DO
Graduate-level4-6 ye education	ars	2-4 years	4 years	5
Residency fellowship training	1 year	N/A		3-7 years
Total patient contact hrs required through training	1 year	500-7	20 hrs	12,000- 16,000 hrs

Psychiatrists

34% of psychiatrists are women 51% entering profession are women 5% of US medical school graduates go into psychiatry 3% of US training positions are in psychiatry 36% entering training are IMGs More commonly work part-time More commonly work past typical retirement 2nd oldest workforce (preventative medicine) 4th lowest paid medical specialty (FM, Peds, IM)

Who funds GME?

Department of Veterans Affairs

8,800 full time positions (9%)

Medicare \$8.8 Billion (2007)

≈7% Medicare Expenditures (1998)

DME, IME, Caps

National Commission on Fiscal Responsibility & Reform (2010, 50% cut)

Medicaid \$3.2 Billion (2005)

≈7.5% Medicaid expenditures (1998)

Centers for Medicare and Medicaid Services (2007, end federal share)

North Star BHS – CME Activity Course Evaluation Form

<u>Date</u>: 03/18/2014 <u>Starting Time</u>: 12:00 pm <u>Ending Time</u>: 1:00 pm

<u>Topic:</u> Alaska Psychiatry Workforce Needs <u>Presenter(s):</u> Alexander von Hafften, MD

At the conclusion of this activity, participants should be able to:	Not at All	Slightly	Moderately	Mostly	Completely
Be better prepared to interpret the mental health benchmarks presented through implementation of primary prevention and secondary prevention in mental illness.					
Be able to assess the prevalence / incidence of mental illness in Alaska.					
Be able to identify mental illness trends and the estimates of Alaska Psychiatrist workforce needs					

Was the presentation commercially biased in any manner?	Yes [] No []
Based on this activity, what will you do differently in your practice?	
Topics of Interest for future Seminars:	
Printed Name of CME participant:	Physician Yes [] No []
Signature of CME participant:	
Agency/Organization:	
Email:	
Are you on our email distribution list? Yes [] No [] If not – do you wish to be added for future CME events? Yes [] No []	